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Annual Reports



Annual Reports The Town of Marlow New Hampshire

For The Year Ending December 31, 1996

and

Marlow School District
For The Year Ending June 30, 1996

ANNUAL REPORTS

of the

TOWN OFFICERS

of

MARLOW

New Hampshire

for the year ending

December 31, 1996

and

Marlow School District

for the year ending

June 30, 1996

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SELECTMEN'S REPORT

As we commence preparation of this year's Town Report, Marlow lies blanketed beneath the remains of an early winter snow fall. The days are at their shortest. We find ourselves in the midst of the holiday season. Characteristically, many yards, homes and buildings sparkle and glow in the early dusk and darkness with cheerful, lighted decorations. Uncharacteristically, in the midst of this display, the Jones Hall stands bleak and dark, it's windows bereft of their customary candles. This is due to no oversight on the part of those spirited citizens who annually take on the task of arranging these decorations. Rather, this omission was necessitated by the cautionary note of a recently conducted electrical inspection which found the Hall's antiquated wiring woefully unsafe for even such limited use.

In an effort to preserve and maintain those buildings which comprise the center of our little town and which have, due to their unique and picturesque setting, become the subject of countless photos depicting northern New England, a group of concerned citizens have united to form an historic preservation committee. Through private solicitations, donated labor and the sale of T-shirts, the group is endeavoring to obtain the funds and labor necessary to pursue this purpose. While their project includes both the church and Odd Fellows Hall, as well as the Jones Hall, it is this latter building, being Town property, that concerns us here. The Jones Hall houses both our library and our (currently unused) town hall which in particular elicits their attention. The group is attempting to renovate and refurbish the stage area and make the hall handicapped accessible so that it will, once again, become a useable facility. Towards this end, they commissioned a complete electrical audit of the entire building which revealed the deplorable and dangerous condition of its wiring and fixtures.

While the committee's efforts regarding the hall's eventual full use are ongoing and may involve a number of years, the fire danger to the building because of electrical deficiencies is critical and must be dealt with now. To this end we have included an article in the warrant which addresses the funding and needed electrical repairs which cannot wait. The Jones Hall is easily our most valuable Town building and deserves no less.

For a number of years most of us have lived here blissfully unaware, or at least unconcerned, that the Town owns a number of underground fuel storage tanks of undetermined age or condition. In light of the disastrous consequences such tanks can cause, we have commenced their removal. This past November, in accordance with action taken at the March 1996 Town Meeting (Article 11), the two underground tanks located at the Fire Station were pumped, dug up and disposed of in accordance with EPA

regulations. The costs associated with this operation exceeded the \$3000.00 appropriation. Soil sample analysis revealed some ground contamination due to leakage. As of this writing, remedial efforts which may be required are unknown. What is clear to all concerned is the fact that we cannot continue to ignore those remaining underground tanks. In 1997 we propose to remove the tanks located behind the Jones Hall and at the Town Office. To cover the costs, which can be substantial, we have again included a warrant article which addresses this appropriation. Actual costs may vary, up or down, depending on what the excavations uncover. As these tanks currently contain the fuel oil used to heat the respective buildings, they must be replaced. We have no intention of burying any more tanks; replacements will be housed under the Town Office and above ground at the rear of Jones Hall. Associated costs of purchase and installation of new tanks are built into this article.

The 1996 Legislative Session saw fit to replace the confusing array of elderly tax exemptions with one unified law. In order to be in compliance with this new law, we are required to adopt, by written ballot, the pertinent article included in our warrant. The amounts of the incremental exemptions were left to our discretion and we have chosen to reinstate those we currently use. The main change in the new law involves social security which will now no longer be exempt from inclusion in income limits. The new law accommodates this change by raising the income and asset limits. All residents currently enrolled in the program will be obliged to re-qualify under the new guidelines. New forms must be completed prior to April 15th. Please contact the office for details.

Prompted by the demands and complexities of our new assessment program, coupled with the obsolescence of our computer hardware, the Town recently purchased all new equipment. This purchase was authorized under Article 9 of the 1996 warrant. All components are installed and operating. In addition, we were able to purchase a FAX machine for the office. Due to the expensive nature of all this equipment, besides the value of all records stored in the office, we have also installed an electronic surveillance system in the building to forestall unauthorized intrusion.

As authorized by Article 12 in the 1996 warrant, we have purchased and placed road name indicator signs at all intersections. These signs alleviate much confusion previously experienced by visitors, delivery and service personnel and anyone unfamiliar with the Town seeking a specific location. These signs did not come cheaply and we urge all citizens to be on the lookout and report any acts of vandalism to them. In an emergency response situation, a visible street sign can save precious minutes and could mean the difference between life and death for someone.

This summer will mark the conclusion of our monthly truck payments. With an eye toward upgrading and replacing our equipment, we are proposing the acquisition of another new dump truck, utilizing the same finance arrangement. As we are already accommodating these monthly payments, we would simply continue this procedure without experiencing a major budget increase. At this point, we consider it necessary to replace our 1973 International dump truck which was purchased, used. Annual repair costs and down time clearly indicate that this truck has reached the end of its useful life with us. Frankly, the truck is worn out and the next major repair on it should not be undertaken.

This year we plan on repaving the remainder of the Sand Pond Road. Thus will conclude the major resurfacing project which we commenced on this road a number of years ago. It is hoped that future budgets will include necessary funds to prevent any road from failing into the state of deterioration which the Sand Pond Road had previously reached. The additional resurfacing this year will be directed at the Gustin Pond Road in the section not completed previously.

In 1996 we experienced an unprecedented property tax increase. Coming on the heels of our 1995 re-evaluation, which had already resulted in major individual increases, 1996 left many wondering where it will stop. While much of the 1996 tax rate increase reflected the reduction in overall assessment from 1995, which resulted from the appeal process and additional Current Use approvals, we are, nevertheless, determined to hold the line. We have, therefore, prepared a budget which presents level or decreased funding for all services and expenses in 1997, wherever possible.

Mr. Sanders and his staff are to be commended for the excellent job they perform both on our roads and in the maintenance and repair of our equipment. Throughout the year they display both initiative and creativity in their tasks. We are fortunate to have these dedicated individuals who are willing to go the extra mile at any time, in any weather, to get the job done right.

Finally, we would like to take this opportunity to express our appreciation and thanks to all members of the Fire Department, Police Department and all boards and committees and all individuals who contributed time and effort in advancing the interests of our Town and community.

Joseph N. Feuer, Chairman
Ronald J. Karvosky
Gail F. Pratt

TOWN OFFICERS 1996

ELECTED POSITIONS

Term Expires

Selectmen

Ronald J. Karvosky	1997
Gail F. Pratt	1998
Joseph N. Feuer	1999

Moderator

John J. Casey, Jr.	1998
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Tax Collector

Margery G. Davis	1997
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Town Clerk

Margery G. Davis	1997
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Treasurer

Carol J. Stewart	1997
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Auditor

Jonathan Sylvia	1997
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Supervisors of Checklist

Jane Sanders	1998
Andrea F. Brown	2000
Susan Sylvia	2002

Overseer of Welfare

Joseph N. Feuer	1997
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Sexton

Rupert Thompson, Jr.	1997
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Trustees of Trust Funds

M. Arlene Rhoades (Deceased)	
Genevieve S. Ells (Appointed)	1997
Frances R. Strickland (Resigned)	1998
Horace T. Howland	1999

Police Chief

Philip D. O'Brien, Sr.	1997
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Advisory Budget Committee

Charles Warren	1997
Peter Eisenstadter	1998
Louis Patruzio	1998
Sherwood Jackson	1999
John Salo	1999

Trustees of Library

Robyn Miller (Appointed)	1997
Cynthia Dale	1997
Elizabeth Sharp	1998
Maria Baril (Resigned)	1998
Donna Chase	1999
Jeanne Kennedy	1999

Road Committee

Thomas Foote	1997
Garry Kenyon	1998
James Elliott	1999

Trustees of Cemetery

M. Arlene Rhoades (Deceased)	
Genevieve S. Ells (Appointed)	1997
Frances R. Strickland (Resigned)	1998
Horace T. Howland	1999

APPOINTED POSITIONS

Administrative Assistant

Carol Stewart 1997

Planning Board

Joseph N. Feuer, Ex Officio 1997

John Salo 1997

Peter Eisenstadter 1997

James Fay 1998

Susan Sylvia 1998

Joseph Baril 1999

Kenneth R. Dassau 1999

Zoning Board of Adjustment

James P. Fay 1999

John J. Casey, Jr. 1999

Emergency Management

David Smith

Police Officers

Kenneth Avery 1997

David S. Conley 1997

Building Inspector

Road Agent

Hartley Sanders 1997

Fire Chief

Thomas Foote 1997

Forest Fire Warden

Thomas Foote

Dog Constable

Health Officer

John Berge

Parks & Recreation

Conservation Commission

Rose Foote 1997

Robert Sharp 1997

Recycling Committee

Ballot Inspectors

Sherwood Jackson, Democrat

John S. Salo, Republican

Ashuelot River Committee

John S. Salo

Abstract of Town Meeting March 16, 1996

The recessed meeting was called to order at 10:08 AM on March 16, 1996, by the Moderator in the Perkins School. He stated that an inquiry had been made concerning prayer before the meeting. He decided to recess the meeting for one minute to allow persons to leave the room while an invocation was given. So done. Then Rev. Fohlin gave the invocation. A pledge of allegiance to the flag was next. Then the Moderator read the names of all persons who died last year in Marlow. Joseph Feuer made an announcement that the School Reports have been included with the Town Reports and on the back page is included general information of the Town. The Moderator ruled that only one person could have the floor at one time and speak. An amendment must be written and presented to the Moderator. It was voted to accept the Committee reports as they appear in the Town Report.

The results of the election on March 12, 1996, were read by the Moderator who waived the reading of all the votes cast and read only those elected to office.

Article 1 - Election of Officers

Selectman	3 years	Joseph N. Feuer
Moderator	2 years	John J. Casey, Jr.
Town Clerk	1 year	Margery Davis
Tax Collector	1 year	Margery Davis
Treasurer	1 year	Carol J. Stewart
Auditor	1 year	Jonathan Sylvia
Road Committee	3 years	James A. Elliott
Overseer of Welfare	1 year	Joseph N. Feuer
Sexton	1 year	Rupert W. Thompson, Jr.
Trustee of Trust Funds	3 years	Horace Howland
Cemetery Trustee	3 years	Horace Howland
Cemetery Trustee	2 years	Frances R. Strickland
Cemetery Trustee	1 year	Marguerite A. Rhoades
Trustee of Library	3 years	Donna L. Chase
Trustee of Library	3 years	Jeanne M. Kennedy
Supervisor of Checklist	6 years	Susan Sylvia
Chief of Police	1 year	Philip D. O'Brien, Sr.
Budget Committee	3 years	Sherwood L. Jackson
Budget Committee	3 years	John S. Salo
School Board	3 years	Joseph Scharf
School Board	2 years	Robert Batchelder
School Moderator	1 year	Joseph N. Feuer
School Clerk	1 year	Barbara Briggs
School Treasurer	1 year	Jonathan Sylvia
School Auditor	1 year	Gladys Foote

Article 2 - It was moved, seconded, and voted to raise \$306,532.00 to defray Town expenses for the year ensuing and make appropriations as set forth in the following budget:

GENERAL GOVERNMENT

Executive	\$ 14,315.00
Election, Registration & Vital Statistics	5,450.00
Financial Administration	5,800.00

Cemeteries	1,982.00
General Government Buildings	9,100.00
Personnel Administration	8,500.00
Reappraisal of Property	500.00
Planning and Zoning	200.00
Legal Expenses	1,000.00
Insurance	28,000.00
<u>PUBLIC SAFETY</u>	
Police Department	14,635.00
Fire Department	11,970.00
Emergency Management	50.00
Building Inspection	.00
<u>HIGHWAYS, STREETS & BRIDGES</u>	
General Highway Department Expenses	132,700.00
Street Lighting	4,200.00
<u>SANITATION</u>	
Solid Waste Disposal	39,700.00
<u>HEALTH DEPARTMENT</u>	
Health Department	2,000.00
<u>WELFARE</u>	
General Assistance	400.00
<u>CULTURE & RECREATION</u>	
Library	9,708.00
Parks & Recreation	100.00
Patriotic Purposes	300.00
Conservation Commission	175.00
<u>DEBT SERVICE</u>	
Principal on Long-Term Bonds & Notes	12,747.00
Interest Expense on Long-Term Bonds & Notes	0.00
Interest Expense on Tax Anticipation Notes	3,000.00
<u>OPERATING TRANSFERS OUT</u>	
Payment to Capital Reserve Funds	
Highway Road Equipment	0.00
<u>MISCELLANEOUS</u>	
Other	0.00
<u>TOTAL APPROPRIATIONS</u>	<u>\$306,532.00</u>

Article 3 - Moved and seconded to authorize the Tax Collector to give a 2% cash discount on all property taxes that are paid in full within 10 days after the date of the tax bill. Passed by voice vote.

Article 4 - Motion made and seconded to authorize the Selectmen to accept on behalf of the Town gifts, legacies and devises made to the Town in trust for any public purpose, as permitted by RSA 31:19. Passed by voice vote.

Article 5 - Motion made and seconded to raise and appropriate the sum of \$900.00 for the restoration of Town records. Project to be under the control of the Town Clerk. Passed by voice vote.

Article 6 - Moved and seconded to raise and appropriate the sum of \$10,000.00 to be added to the Heavy Highway Road Equipment Capital Reserve Fund previously established. The Selectmen did not support this article. Motion tabled by voice vote.

Article 7 - Moved and seconded to raise and appropriate the sum of \$6,910.00 to repair the roof at Jones Hall. Passed by voice vote.

Article 8 - Moved and seconded to raise and appropriate the sum of \$3,120.00 to repair the roof at the Town Office. Passed by voice vote.

Article 9 - Moved and seconded to raise and appropriate the sum of \$4,000.00 to purchase a computer system, printer and related software. Passed by voice vote.

Article 10 - Moved and seconded to raise and appropriate the sum of \$12,000.00 to purchase trucks for the Highway Department. Passed by voice vote.

Article 11 - Moved and seconded to raise and appropriate the sum of \$3,000.00 for the removal of underground storage tanks. Passed by voice vote.

Article 12 - Moved, seconded and amended to raise and appropriate the sum of \$1,800.00 for the purchase and installation of road signs. Passed by voice vote.

Article 13 - Moved, seconded and amended to raise and appropriate a sum not to exceed \$31,000.00 to first resurface the Marlow Hill Road approach and then Gustin Pond Road with a shim course of hot mix asphalt. Passed by voice vote.

Article 14 - Moved and seconded to raise and appropriate the sum of \$1,250.00 to install an overhead garage door at the highway barn. Passed by voice vote.

Article 15 - Moved and seconded to raise and appropriate the sum of \$3,050.00 to purchase a base radio for the Fire Department. Passed by voice vote.

Article 16 - Moved and seconded to raise and appropriate the sum of \$600.00 to purchase a water pump for a well to be drilled by the Fire Department. Passed by voice vote.

Article 17 - Moved and seconded to raise and appropriate the sum of \$5,000.00 to repair the stone retaining wall on the Church Street side of the Village Cemetery. After much discussion it was moved and seconded to table this article. Passed by voice vote with one No vote.

Article 18 - Moved and seconded to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of repairing the stone wall on the Church Street side of the Village Cemetery and to raise and appropriate the sum of \$5,000.00 to be placed in this fund. Passed by voice vote.

Article 19 - Moved and seconded to see if the Town will vote to urge our representatives to the General Court of New Hampshire and the United States Congress to pass campaign financing laws. No one spoke for the Article so it was tabled by voice vote.

Article 20 - Moved and seconded to act upon other business that may legally come before the meeting. Moved and seconded to adjourn the meeting at 1:30 PM.

Respectfully Submitted,

Margery G. Davis
Town Clerk

PUBLIC NOTICE
ATTENTION ALL MARLOW PROPERTY OWNERS

You are required to file an Inventory of all taxable property owned by you as of April 1, 1997. The town will make all reasonable attempts to distribute the required forms. Should you not receive a form, they can be obtained at the town office. Please be advised that whether or not you receive your form, it is your responsibility to obtain them and file them in a timely fashion. Completed forms are due by April 15, 1997.

PUBLIC NOTICE
ATTENTION ALL DOG OWNERS

New Hampshire Statutes require all dogs to be licensed with the Town Clerk every April. Proof of rabies inoculation must be presented to obtain a license. Failure to license your dog(s) on time will result in a \$1.00 penalty per animal per month after April 30. In addition, court summonses will be issued in June to all owners of unlicensed dogs. This will involve an appearance before a judge and possible fine.

Your timely compliance is encouraged.

JOSEPH N. FEUER
RONALD J. KARVOSKY
GAIL F. PRATT
Board of Selectmen

THE STATE OF NEW HAMPSHIRE

THE POLLS WILL BE OPEN FROM 2:00P.M. TO 7:00P.M.

To the inhabitants of the Town of Marlow in the County of Cheshire, in said State, qualified to vote in Town affairs:

You are hereby notified to meet at Jones Hall in said Marlow on Tuesday, the Eleventh Day of March 1997, at Two o'clock in the afternoon (2:00 PM) to act upon the following subjects:

Article 1 - To choose all necessary Town Officers and School Officials for the year ensuing.

POLLS WILL BE OPEN FROM 2:00 PM TO 7:00 PM

After the votes are counted and the results are announced, the meeting will recess until Saturday, March 15, 1997, when it will reconvene at 10:00 AM in John D. Perkins School to act upon the following subjects:

Article 2 - To see if the Town will vote to raise such sums of money as may be necessary to defray Town expenses for the year ensuing, and make appropriations of the same, as set forth in the following budget:

PURPOSE OF APPROPRIATION

GENERAL GOVERNMENT

Executive	\$ 14,185.00
Election, Registration & Vital Statistics	4,980.00
Financial Administration	5,800.00
Revaluation of Property	500.00
Legal Expense	1,000.00
Personnel Administration	8,700.00
Planning and Zoning	200.00
General Government Building	9,600.00
Cemeteries	2,040.00
Insurance	26,500.00

PUBLIC SAFETY

Police Department	13,740.00
Fire Department	11,763.00
Emergency Management	50.00
Building Inspection	.00

HIGHWAYS, STREETS & BRIDGES

General Highway Department Expenses	120,000.00
Street Lighting	4,400.00

SANITATION

Solid Waste Disposal 39,700.00

HEALTH DEPARTMENT

Health Department 1,500.00

WELFARE

General Assistance 400.00

CULTURE & RECREATION

Library 9,812.00

Parks & Recreation 100.00

Patriotic Purposes 350.00

Conservation Commission 50.00

DEBT SERVICE

Principal of Long-Term Bonds & Notes 11,685.00

Interest Expense - Long-Term Bonds & Notes .00

Interest Expense - Tax Anticipation Notes 3,000.00

OPERATING TRANSFERS OUT

Payments to Capital Reserve Funds:

Highway Road Equipment .00

Cemetery Stone Wall .00

MISCELLANEOUS

Other .00

TOTAL APPROPRIATIONS

\$290,055.00

(Memo: Estimated Revenues \$169,994.00)

Article 3 - To see if the Town will authorize the Tax Collector to give a two percent (2%) cash discount on all property taxes that are paid IN FULL within ten (10) days after the date of the tax bill. The Selectmen recommend this article.

Article 4 - To see if the Town will vote to authorize the Selectmen to accept on behalf of the Town gifts, legacies and devises made to the Town in trust for any public purpose, as permitted by RSA 31:19.

Article 5 - To see if the Town will vote to raise and appropriate the sum of Nine Hundred Dollars (\$900.00) for the restoration of old Town records. Said project to be under the control of the Town Clerk. The Selectmen recommend this appropriation.

Article 6 - To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000.00) to be added to the Heavy Highway Road Equipment Capital Reserve Fund previously established. The Selectmen do not recommend this appropriation.

Article 7 - To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000.00) to be added to Cemetery Wall Capital Reserve Fund previously established. The Selectmen recommend this appropriation.

Article 8 - "Shall we modify the elderly exemptions from property tax in the Town of Marlow, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$10,000.00; for a person 75 years of age up to 80 years, \$15,000.00; for a person 80 years of age or older, \$20,000.00. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$13,400.00 or, if married, a combined net income of less than \$20,400.00; and own net assets not in excess of \$35,000.00 excluding the value of the person's residence."

Article 9 - To see if the Town will vote to raise and appropriate the sum of Forty Three Thousand Seven Hundred Fifty Dollars (\$43,750.00) to resurface a section of Sand Pond Road with a course of hot mix asphalt. The Selectmen recommend this appropriation.

Article 10 - To see if the Town will vote to raise and appropriate the sum of Twenty One Thousand (\$21,000.00) to resurface a section of Gustin Pond Road with a course of hot mix asphalt. The Selectmen recommend this appropriation.

Article 11 - To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars (\$9,000.00) for the removal of underground storage tanks and installation of new above ground storage tanks.. The Selectmen recommend this appropriation.

Article 12 - To see if the Town will vote to raise and appropriate the sum of Seventy Three Thousand Dollars (\$73,000.00) to purchase a new highway truck, and to authorize the issuance of \$73,000.00 of notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Selectmen to issue and negotiate such notes and to determine the rate of interest thereon; and to raise and appropriate the sum of Five Thousand Five Hundred Dollars (\$5,500.00) for the first year's payments for this purpose. The Selectmen recommend this appropriation. (2/3 ballot vote required.)

Article 13 - To see if the Town will vote to raise and appropriate the sum of Seventy Three Thousand Dollars (\$73,000.00) to purchase a new highway truck, and to authorize the issuance of \$65,700.00 of notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Selectmen to issue and negotiate such notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of Seven Thousand Three Hundred Dollars (\$7,300.00) from the Heavy Highway Road Equipment Capital Reserve Fund created for this purpose; and to raise and appropriate the sum of Four Thousand Eight Hundred Dollars (\$4,800.00) for the first year's payments for this purpose. The Selectmen do not recommend this appropriation. (2/3 ballot vote required.)

Article 14 - To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000.00) to upgrade the electrical service at Jones Hall. The Selectmen recommend this appropriation.

Article 15 - To see if the Town will vote to raise and appropriate an additional sum of Four Thousand Dollars (\$4,000.00) to be applied as follows:

To increase by \$500 the Town Clerk's salary to a new total of \$1,700.00, and

To increase by \$3,500.00 the Tax Collector's salary to a total of \$4,680.00.

The Selectmen do not recommend this appropriation. (Submitted by petition.)

Article 16 - To act upon other business that may legally come before the meeting.

Given under our hands and seal, this Tenth day of February in the year of our Lord, Nineteen Hundred and Ninety-Seven.

Joseph N. Feuer

Ronald J. Karvosky

Gail F. Pratt
SELECTMEN

SOURCES OF REVENUE

<u>Source</u>	1996		1997	
	<u>Estimate</u>	<u>Actual</u>	<u>Estimate</u>	
TAXES				
Yield Taxes	\$5,000.00	\$6,037.00	\$5,000.00	
Interest & Penalties on Taxes	21,000.00	20,931.00	21,000.00	
Other Taxes	.00	2,746.00	3,000.00	
Land Use Change Penalties	.00	992.00	2,500.00	
INTERGOVERNMENTAL REVENUES				
Shared Revenue - Block Grant	18,000.00	19,462.00	20,000.00	
Shared Revenue - Rooms and Meals Tax	.00	5,276.00	.00	
Highway Block Grant	31,542.00	31,542.00	34,694.00	
Reim. A/C State-Federal Forest Land	600.00	1,066.00	1,000.00	
NH Office of Emergency Management	.00	20,286.00	.00	
Other Reimbursements	.00	31.00	.00	
LICENSES & PERMITS				
Motor Vehicle Permits	50,000.00	58,397.00	55,000.00	
Dog Licenses	1,300.00	1,364.00	1,300.00	
Business Licenses, Permits & Filing Fees	1,000.00	883.00	1,000.00	
CHARGES FOR SERVICES				
Paving Mansfield Road	.00	3,700.00	.00	
Other	1,700.00	2,543.00	3,000.00	
MISCELLANEOUS REVENUES				
Interest on Deposits	4,600.00	4,228.00	4,500.00	
PLIT and Workers' Comp Premium Refunds	15,000.00	18,973.00	17,000.00	
Sale of Town Property	.00	1,834.00	.00	
Sale of Cemetery Plots	.00	1,700.00	.00	
Other	.00	1,630.00	1,000.00	
OTHER FINANCING SOURCES				
Proceeds - Long Term Notes	.00	.00	.00	
Withdrawal - Capital Reserve	.00	.00	.00	
TOTAL REVENUES & CREDITS	<u>\$149,742.00</u>	<u>\$203,621.00</u>	<u>\$169,994.00</u>	

BUDGET OF THE TOWN OF MARLOW
January 1, 1996 to December 31, 1996

	1996 Actual Expenditures	1997 Recommended Appropriations
Purposes of Appropriations		
GENERAL GOVERNMENT		
Executive	\$ 14,315.00	\$ 14,185.00
Election, Registration & Vital Statistics	5,450.00	4,980.00
Financial Administration	5,800.00	5,800.00
Revaluation of Property	500.00	500.00
Legal Expense	1,000.00	1,000.00
Personnel Administration	8,500.00	8,700.00
Planning and Zoning	200.00	200.00
General Government Building	9,100.00	9,600.00
Cemeteries	1,982.00	2,040.00
Insurance	28,000.00	26,500.00
Abatements & Refunds	.00	.00
PUBLIC SAFETY		
Police Department	14,635.00	13,740.00
Fire Department	11,970.00	11,763.00
Emergency Management	50.00	50.00
Building Inspection	.00	.00
HIGHWAY, STREETS & BRIDGES		
General Highway Department Expenses	132,700.00	120,000.00
Street Lighting	4,200.00	4,400.00
Culverts For Resale	.00	.00
SANITATION		
Solid Waste Disposal	39,700.00	39,700.00
HEALTH		
Health Department	2,000.00	1,500.00

WELFARE			
General Assistance	\$ 400.00	\$.00	\$ 400.00
CULTURE & RECREATION			
Library	9,708.00	9,653.00	9,812.00
Parks & Recreation	100.00	25.00	100.00
Patriotic Purposes	300.00	290.00	350.00
Conservation Commission	175.00	.00	50.00
DEBT SERVICE			
Principal of Long Term Bonds & Notes	12,747.00	12,747.00	11,685.00
Interest Expense - Long Term Bonds & Notes	.00	.00	.00
Interest Expense - Tax Anticipation Notes	3,000.00	2,749.00	3,000.00
CAPITAL OUTLAY			
Heavy Highway Road Equipment	.00	.00	.00
Cemetery Stone Wall	5,000.00	5,000.00	.00
Police Station	.00	1,993.00	.00
Restoration of Town Records	900.00	525.00	.00
Jones Hall Roof	6,910.00	6,910.00	.00
Town Office Roof	3,120.00	3,120.00	.00
Computer System	4,000.00	4,053.00	.00
Highway Trucks	12,000.00	11,994.00	.00
Removal of Oil Tanks	3,000.00	4,703.00	.00
Street Signs	1,800.00	1,212.00	.00
Sand Pond Road/Marlow Hill Road	31,000.00	31,000.00	.00
Highway Barn Garage Door	1,250.00	1,250.00	.00
Fire Station Radio	3,050.00	1,825.00	.00
Fire Station Water Pump	600.00	600.00	.00
MISCELLANEOUS			
Cemetery Trust Fund	.00	1,700.00	.00
TOTAL APPROPRIATIONS	\$379,162.00	\$398,627.00	\$290,055.00
Less: Amount of Estimated Revenues, Exclusive of Taxes			\$169,994.00
Taxes to be Raised (Exclusive of School & County Taxes)			<u>\$120,061.00</u>

**COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES
AS OF DECEMBER 31, 1996**

	Appropriations	Reimbursement	Total Amt.	Expenditures	Under (Over)
	\$	\$	Available	Spent	
Executive	\$ 14,315.00		\$ 14,315.00	\$15,212.00	(\$897.00)
Election, Reg. & Vital Statistics	5,450.00		5,450.00	5,304.00	146.00
Financial Administration	5,800.00		5,800.00	6,106.00	(306.00)
Revaluation of Property	500.00		500.00	660.00	(160.00)
Legal Expense	1,000.00		1,000.00	.00	1,000.00
Personnel Administration	8,500.00		8,500.00	8,655.00	(155.00)
Planning & Zoning	200.00		200.00	135.00	65.00
General Government Building	9,100.00		9,100.00	14,196.00	(5,096.00)
Cemeteries	1,982.00		1,982.00	1,882.00	100.00
Insurance	28,000.00		28,000.00	26,011.00	1,989.00
Abatements & Refunds	.00		.00	.00	.00
Police Department	14,635.00		14,635.00	12,437.00	2,198.00
Fire Department	11,970.00		11,970.00	11,849.00	121.00
Emergency Management	50.00		50.00	.00	50.00
Building Inspection	.00		.00	.00	.00
General Highway Department	132,700.00	24,686.00	157,386.00	154,248.00	3,138.00
Street Lighting	4,200.00		4,200.00	4,442.00	(242.00)
Solid Waste Disposal	39,700.00		39,700.00	34,838.00	4,862.00
Health Department	2,000.00		2,000.00	1,303.00	697.00
Welfare General Assistance	400.00		400.00	.00	400.00
Library	9,708.00		9,708.00	9,653.00	55.00
Parks & Recreation	100.00		100.00	25.00	75.00
Patriotic Purposes	300.00		300.00	290.00	10.00
Conservation Commission	175.00		175.00	.00	175.00
Principal/Lng Term Bonds/Notes	12,747.00		12,747.00	12,747.00	.00
Int./Lng Term Bonds/Notes	.00		.00	.00	.00
Int. Exp.-Tax Anticipation Notes	3,000.00		3,000.00	2,749.00	251.00

Payments to Capital Reserve:					
Heavy Highway Road Equipment	\$.00	\$.00	\$.00	\$.00	\$.00
Cemetery Stone Wall	5,000.00	5,000.00	5,000.00	5,000.00	.00
Capital Outlays:					
Police Station Garage	.00	.00	1,993.00	(1,993.00)	
Restoration of Town Records	900.00	900.00	525.00	375.00	
Jones Hall Roof	6,910.00	6,910.00	6,910.00	.00	.00
Town Office Roof	3,120.00	3,120.00	3,120.00	.00	.00
Computer System	4,000.00	50.00	4,053.00	(3.00)	
Highway Trucks	12,000.00	12,000.00	11,994.00	6.00	
Removal of Oil Tanks	3,000.00	3,000.00	4,703.00	(1,703.00)	
Street Signs	1,800.00	1,800.00	1,212.00	588.00	
Sand Pond Road/Marlow Hill	31,000.00	31,000.00	31,000.00	.00	.00
Highway Barn Garage Door	1,250.00	1,250.00	1,250.00	.00	.00
Fire Station Radio	3,050.00	3,050.00	1,825.00	1,225.00	
Fire Station Water Pump	600.00	600.00	600.00	.00	.00
Cemetery Trust Fund	.00	1,700.00	1,700.00	.00	.00
	\$379,162.00	\$26,436.00	\$405,598.00	\$398,627.00	\$6,971.00

SCHEDULE OF TOWN PROPERTY

As of December 31, 1996

<u>Description</u>	
Jones Hall, Land & Building	\$135,800.00
War Memorial	900.00
Furniture & Equipment	50,000.00
Police Department Equipment and Vehicle	20,000.00
Fire Station Land & Building	70,000.00
Fire Department Equipment and Vehicles	180,000.00
Highway Department Land & Building	30,000.00
Highway Department Equipment and Vehicles	150,000.00
Town Commons - Marlow Hill	16,200.00
Town Pound - Route 123	1,300.00
Property - Marlow Hill Road	7,300.00
Town Office	56,700.00
Gravel Pit - Washington Road	19,100.00
Property - Miller Road	20,400.00
Cemeteries	.00
Property - Gustin Pond Road (Cathers)	9,500.00
Property - Route 123	.00
Property - Jay Allen Road (Pederson)	3,100.00
Property - Church Street (Goessling)	2,700.00
Property - Sand Pond Road (Galloway)	200.00
Property - Whittemore Road (McNutt)	37,100.00
Property - Cross Street (Benson)	8,700.00
Property - Route 10 North (Kugler)	25,000.00
Property - Route 10 North (Mahoney)	22,800.00
Property - Newell Pond Road (Helton)	55,900.00
Property - Route 10 North (Dalkas)	25,600.00
	<u>\$948,300.00</u>

SUMMARY INVENTORY OF VALUATION

As of December 31, 1996

	<u>1995</u>	<u>1996</u>	Increase (Decrease)
Land in Current Use	\$864,959.00	\$894,251.00	\$29,292.00
Land, Improved & Unimproved	11,102,693.00	10,068,975.00	(1,033,718.00)
Buildings	18,793,000.00	18,007,400.00	(785,600.00)
Public Utilities	788,900.00	788,900.00	0.00
Mobile Homes, Trailers	<u>739,600.00</u>	<u>766,500.00</u>	<u>26,900.00</u>
TOTAL (before exemptions)	\$32,289,152.00	\$30,526,026.00	(\$1,763,126.00)
Less Elderly Exemptions	<u>133,900.00</u>	<u>93,900.00</u>	<u>(40,000.00)</u>
Net Valuation on which Tax Rate was Computed	<u>\$32,155,252.00</u>	<u>\$30,432,126.00</u>	<u>(\$1,723,126.00)</u>

MARLOW TAX COLLECTOR'S REPORT
Fiscal Year Ended December 31, 1996

	<u>DEBIT</u>		
	<u>1996</u>	<u>1995</u>	<u>1994</u>
Uncollected taxes as of 1/1/96			
Property		\$183,987.16	
Land Use Change			
Yield			
Taxes Committed to Collector:			
Property	\$1,073,904.97		
Land Use Change		992.00	
Yield	5,887.11	263.20	
Utilities	2,745.90		
Added Taxes			
Property		380.31	
Overpayments			
Property	630.26	57,924.09	
Yield			
Interest Collected	<u>1,099.79</u>	<u>6,506.12</u>	
 TOTAL DEBITS	 <u>\$1,084,268.03</u>	 <u>\$250,052.88</u>	
	<u>CREDIT</u>		
Remitted to Treasurer during 1996			
Property	\$958,295.07	\$188,375.10	
Land Use Change		992.00	
Yield	5,767.46	263.20	
Utilities	2,745.90		
Interest on Taxes	1,099.79	6,506.12	
Discounts Allowed	14,428.50	3.82	
Deeded to Town	904.05		
Abatements Allowed			
Property	1,927.11	53,912.64	
Yield	119.65		
Land Use Change			
Overpayments Applied from 1995			
Property	3,329.98		
Uncollected Taxes as of 12/31/96			
Property	95,650.52		
Land Use Change			
Yield	<u>.00</u>	<u>.00</u>	
 TOTAL CREDITS	 <u>\$1,084,268.03</u>	 <u>\$250,052.88</u>	

SUMMARY OF UNREDEEMED TAXES
For Fiscal Year Ended December 31, 1996

	<u>DEBIT</u>		
	<u>On Levies Of:</u>		
	<u>1995</u>	<u>1994</u>	<u>1993</u>
Balance of Unredeemed Taxes as of 1/1/96		\$30,735.83	\$27,582.40
Liens Executed to Town During Fiscal Year	\$51,577.64		
Added Costs			
Interest Collected	<u>1,740.47</u>	<u>2,084.84</u>	<u>8,929.94</u>
TOTAL DEBITS	<u>\$53,318.11</u>	<u>\$32,820.67</u>	<u>\$36,512.34</u>
	<u>CREDIT</u>		
	<u>1995</u>	<u>1994</u>	<u>1993</u>
Remitted to Treasurer During Fiscal Year			
Redemptions	\$20,079.66	\$9,893.33	\$ 25,103.70
Interest & Cost	1,320.47	2,127.84	9,170.94
Adjustment			778.12
Deeded to Town	2,048.20	1,438.97	1,459.58
Unredeemed Taxes as of 12/31/96	<u>29,869.78</u>	<u>19,360.53</u>	<u>.00</u>
TOTAL CREDITS	<u>\$53,318.11</u>	<u>\$32,820.67</u>	<u>\$36,512.34</u>

DETAILED STATEMENT OF EXPENDITURES AS OF DECEMBER 31, 1996

Executive	\$ 15,212.09
Election, Registration & Vital Statistics	5,304.39
Financial Administration	6,106.01
Revaluation of Town Property	660.00
Legal Expense	.00
Personnel Administration	8,655.29
Planning & Zoning	135.28
General Government Building	14,195.85
Cemeteries	1,882.00
Insurance	26,011.00
Abateements & Refunds	56,278.77
Police Department	12,437.46
Fire Department	11,848.70
Emergency Management	.00
Building Inspection	.00
General Highway Department	154,248.51
Street Lighting	4,442.28
Solid Waste Disposal	34,838.25
Health Department	1,303.00
Welfare General Assistance	.00
Library	9,653.12
Parks & Recreation	25.00
Patriotic Purposes	290.06
Conservation Commission	.00
Principal - Long Term Bonds & Notes	12,747.48
Interest Expense - Long Term Bonds & Notes	.00
Interest Expense - Tax Anticipation Notes	2,748.53
Payment to Capital Reserve -	
Heavy Highway Road Equipment	.00
Cemetery Stone Wall	5,000.00
Capital Outlays:	
Police Garage	1,992.53
Restoration of Town Records	525.00
Jones Hall Roof	6,910.00
Town Office Roof	3,120.00
Computer System	4,053.00
Highway Trucks	11,994.00
Removal of Oil Tanks	4,703.00
Street Signs	1,212.00
Sand Pond Road/Marlow Hill Road Paving	31,000.00
Highway Barn Garage Door	1,250.00
Fire Station Radio	1,825.00
Fire Station Water Pump	600.00
Cemetery Fund	1,700.00
Taxes Bought by Town	51,577.64
County Tax	80,839.00
School District	757,169.00
Transfers to Investments Accounts	10,000.00
Payment of Tax Anticipation Notes	<u>150,000.00</u>
Total Selectmen's Orders	<u>\$1,504,493.24</u>

REPORT OF THE TOWN CLERK
Margery G. Davis
January 1, 1996 to December 31, 1996

Motor Vehicle Permits	\$58,131.00	
Motor Vehicle Titles	266.00	
Marriage Licenses	360.00	
Filing Fees	8.00	
Copies of Vital Records	106.00	
Penalties	20.00	
Dog Licenses		
33 Males	297.00	
21 Females	184.90	
62 Spayed females	403.00	
58 Neutered males	368.35	
3 Kennel licenses	49.00	
14 Over age 65	28.00	
Penalties	<u>34.00</u>	<u>1,364.25</u>
Total Remitted to Treasurer		<u>\$60,255.25</u>

REPORT OF TOWN TREASURER
For Fiscal Year Ended December 31, 1996

Tax Collector - Margery G. Davis		\$1,232,391.32
Town Clerk - Margery G. Davis		60,255.25
<u>State of New Hampshire</u>		
Highway Block Grant	31,541.51	
Forest Land	1,066.52	
Forest Fire Warden Fees	31.00	
NH Revenue Sharing	19,461.61	
Rooms & Meals Tax	<u>5,275.86</u>	
		57,376.50
<u>Permits & Fees</u>		
Current Use Fees	197.01	
Pistol Fees	90.00	
Building Permits	<u>102.00</u>	
		389.01
<u>Sale of Town Property</u>		
Highway Truck	1,500.00	
Truck Tires	200.00	
Miscellaneous	<u>130.83</u>	
		1,830.83
<u>Cemeteries</u>		
Plots - Cemetery	1,250.00	
Perpetual Care	<u>450.00</u>	
		1,700.00
<u>Services</u>		
Copier		47.55
<u>Other</u>		
Franchise Fee-Highland Communication	873.22	
Ashuelot Valley Refuse District	331.83	
Computer Rebate	<u>50.00</u>	
		1,255.05
<u>Reimbursements</u>		
NH Office of Emergency Mgmt	20,286.00	
PC Connection - Paving	3,700.00	
Planning Board	93.52	
Transfer Station - Town of Wash.	1,680.00	
Transfer Station - Sale of Tickets	815.00	
Marlow School District - Printing	282.26	
Miscellaneous	3.00	
PLIT-Property Insurance	<u>1,245.00</u>	
		28,104.78

Dividends, Interest & Contributions

PLIT Insurance Dividend	7,629.88	
Comp Funds of NH Dividend	8,558.22	
"Now" Account Interest	3,820.50	
Comp Funds of NH Interest	<u>1,540.05</u>	
		21,548.65

Loan Account

Loan in Anticipation of Taxes		150,000.00
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Capital Reserve Funds

Principal	.00	
Interest	<u>.00</u>	
		<u>.00</u>

Total Receipts		<u>\$1,554,898.94</u>
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Summary

Balance Fleet Bank NH - 1/1/96	\$ 230,999.88	
Total Receipts - 1996	1,554,898.94	
Withdrawn Investment Accounts	<u>.00</u>	
Total	1,785,898.82	
Less Selectmen's Orders	<u>1,504,493.24</u>	
Balance Fleet Bank NH - 12/31/96		\$281,405.58

Cheshire County Savings Bank

Balance - 1/1/96	1,064.93	
Deposits	10,000.00	
Interest	291.52	
Withdrawals	<u>.00</u>	
Balance - 12/31/96		11,356.45

Savings Bank of Walpole

Balance - 1/1/96	1,090.59	
Deposits	.00	
Interest	27.53	
Withdrawals	<u>.00</u>	
Balance - 12/31/96		<u>1,118.12</u>

Total Cash Balance - 12/31/96		<u>\$293,880.15</u>
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Carol J. Stewart
Treasurer
Town of Marlow

REPORT OF LIBRARY TREASURER

Cash on hand 1/1/96	\$ 3,182.01	
Town appropriation	4,460.00	
Grant	200.00	
Interest (NOW Acct.)	145.08	
Interest from Trust Funds	<u>2.63</u>	
		\$ 7,989.72
Books & Periodicals	\$ 2,926.88	
Supplies & Postage	319.60	
Phone	396.48	
Programs	<u>868.00</u>	
		<u>4,510.96</u>
Balance on hand 12/31/96		\$ <u>3,478.76</u>
<u>Petty Cash</u>		
<u>Receipts</u>		
Balance 1/1/96	\$ 19.82	
Fines	36.61	
Book Replacement	3.50	
Book Sales	<u>16.65</u>	
		\$ 76.58
<u>Expenditures</u>		
Books	24.80	
Supplies	30.26	
Summer Reading Program	10.00	
Postage	<u>10.43</u>	
		<u>75.49</u>
Balance 12/31/96		\$ <u>1.09</u>
<u>Copier Receipts</u>		
Balance 1/1/96	\$ 203.87	
Copies	<u>152.54</u>	
		\$ 356.41
<u>Copier Expenses</u>		
		<u>19.48</u>
Balance 12/31/96		\$ <u>336.93</u>

MARLOW PUBLIC LIBRARY ANNUAL REPORT

The Library began the year with its 7th annual Games Night. The Trustees took the opportunity to present Rose Foote a plaque and gift certificates in acknowledgment of her many years of service as a Library Trustee. Thank you, Rose!

This year's theme for the summer reading program in conjunction with CHILIS was "Reading-The Best Game Around". Programs offered as part of the reading program were a games night, a storyteller, Caravan, an Old Fashion Family Games and Picnic Supper and a trip to the Milford Shakespearean Theater to see the play "The Phantom Tollbooth". The storyteller, Roberta Wolfson, was engaged through a state grant. She told stories and played games that she had learned as a child growing up in South Africa. We had such a good time at the family picnic that we decided to make this an annual event.

The Library sponsored the Gerwick Puppets in November which was paid for by an anonymous donation. This event was held at the school so that we could bring it to as many children and community members as possible. Just a reminder that Library programs are open to everyone of all ages.

Our goal this year is to acquire more shelves for books. The most economical way would probably be to build them. We will be looking for volunteers to help this project be a success. If you would like to help, please let Pat know.

We always appreciate our volunteers. Thank you to Matthew Scharf, Anna Casey and Faith Plumb for their help this past year. Thank you also to Maria Baril for her stint as a trustee.

Respectfully submitted,
Jeanne Kennedy, Chair
Patricia Strickland, Librarian
Donna Chase, Secretary
Cynthia Dale, Treasurer
Robyn Miller
Becky Sharp

MARLOW VOLUNTEER FIRE DEPARTMENT ANNUAL REPORT

Marlow Fire Department responded to 27 incidents in 1996.

Chimney Fires	4
Dwelling Fires	3
Building Fires	0
Motor Vehicle Fires	0
Mutual Aid to Other Towns	2
Public Utility	1
Motor Vehicle Accidents	6
Public Assist	2
Cover Other Towns	5
Permit Burn	1
Arson Fires	1
Carbon Monoxide Detector	2

Work continues on our 911 system by the State of New Hampshire Bureau of Emergency Communications. However at this time we have been unable to get any commitment of a completion date from them. The initial maps contained an unacceptable number of errors and are being corrected at this time. Marlow residents will be notified when 911 addresses are finally received.

Respectfully submitted,
Thomas F. Foote
Fire Chief

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing any open burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the N. H. Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws please call our office at 271-2217.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid the quick response from the local fire departments.

<u>Causes of Fires Reported</u>		<u>Forest Fire Statistics</u>		<u>1996</u> <u>Fires Reported by County</u>	
Smoking	05			Belknap	06
Debris Burning	34			Carroll	07
Campfire	16			Cheshire	13
Power Line	04			Coos	10
Railroad	02			Grafton	12
Equipment Use	01			Hillsborough	19
Lightning	02			Merrimack	14
Children	22			Rockingham	15
OHRV	01			Strafford	05
Miscellaneous	20			Sullivan	06
Total Fires	107			Total Fires	107

There were no grass fires or brush fires in Marlow during 1996. 62 permits were issued during 1996. For fire permits and information on burning call 446-3313.

Respectfully submitted
Robert Stewart
Forest Ranger

Thomas F. Foote
Forest Fire Warden

HOME HEALTH CARE AND COMMUNITY SERVICES, INC.
REPORT TO THE TOWN OF MARLOW
JANUARY, 1, 1996 TO DECEMBER 31, 1996
ANNUAL REPORT

In 1996, Home Health Care and Community Services continued to provide home care and community services to the residents of Marlow. The following information represents Home Health Care and Community Services' activities in your community in 1996.

SERVICE REPORT

SERVICES OFFERED

SERVICES PROVIDED

Nursing	232 Visits
Child Health Nursing	0 Visits
Physical Therapy	15 Visits
Speech Pathology	0 Visits
Occupational Therapy	1 Visit
Homemaker	0 Hours
Home Health Aide	132 Visits
Adult In-Home Care	1,140 Hours
Medical Social Worker	0 Visits
Outreach	0 Visits
Nutritionist	0 Visits
Office Visits	0 Visits
Child Health Program	1 Child
Health Promotion Clinics	1 Clinic

Total Unduplicated Residents Served: 12

In addition to the above listed activities, child health clinics, health promotional clinics and telephone consultations were made available to your residents throughout the year. Town funding, in part, supported these additional services.

FINANCIAL REPORT

The actual cost of all services provided in 1996 with all funding sources is projected to be \$38,888.34.

The total cost of services provided for a partial fee, or at no charge to residents in Marlow in 1996 is \$648.00 for home care.

For 1997, we recommend an appropriation of \$750.00 to continue home care services at the current level.

Thank you for your consideration.

HOME HEALTH CARE AND COMMUNITY SERVICES, INC. SERVICES AVAILABLE TO MARLOW RESIDENTS

Home Health Care and Community Services (HCS) offers a variety of services in Marlow. From prenatal care to hospice services, HCS can provide home health and wellness care to residents of all ages and circumstances. Here's just a sampling of HCS services:

Visiting Nurse - A registered nurse can come to the home to provide care after a hospital stay or to treat a chronic illness. Nurses can even make home visits to new mothers who leave the hospital under early discharge programs. Doctor's orders are needed to provide care.

Home Health Aides and Homemakers - Home health aides provide personal care, such as assistance with bathing, dressing and therapeutic exercises to those who are homebound. Homemakers can help with grocery shopping, laundry, light housekeeping and tasks that are essential to help a person to maintain their independence at home.

Well Child Clinic - Physical exams, immunizations, nutrition counseling, and developmental assessments are available to income eligible families with children from newborn to age ten. Immunization clinics are offered to children up to age seventeen, regardless of family income.

Hospice Alliance at HCS is a Medicare certified hospice program supporting terminally ill patients who choose to die in the comfort and dignity of their own home. Care is provided by nurses, home health aides, other health care professionals and volunteers. HCS offers training programs for volunteers in the spring and fall; if you are interested in becoming a volunteer call us!

Community Clinics - A registered nurse is available in Marlow at the Library at various times to check blood pressures for residents of all ages. There is no charge for this service. HCS also offers other services at this clinic in the fall for a minimal fee.

HCS is always happy to answer questions about home care services.

Call us at 352-2253 or 1-800-541-4145
A United Way Agency

MONADNOCK FAMILY SERVICES
CENSUS REPORT
7/1/95 TO 6/30/96
MARLOW

<u>Age</u>	<u>Number</u>
Adults	10
Children	1
Elderly	0

<u>Gender</u>	
Female	7
Male	4

<u>Insurance</u>	
Self-pay	7
Medicare	1
Medicaid	0
Other insurance	3

Clients Seen	11
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Number of Visits	65
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<u>Diagnosis</u>	
Substance Abuse Disorders	2
Affective Disorders	4
Adjustment Disorders	2
Personality Disorders	1
Factitious Disorders	1
Other	1

<u>Referral Sources</u>	
Self	6
School	0
Other Psychiatric Facility	0
Law Enforcement/Correction	2
Private MH Practice	1
Employee Assistance Program	0
Other	2
Unknown	0

REPORT OF TOWN AUDITOR

I have performed an audit of the Marlow Town records for the fiscal year ended December 31, 1995. This review was conducted in accordance with appropriate State RSA Regulations. All revenue and expenditures were reviewed to ensure proper recording and approval of funds. Based on the results of this audit, it is my opinion that the accounts of the Town of Marlow represent, fairly and accurately, transactions that have transpired.

The Treasurer's accounts appeared accurate with all expenditures properly approved and invoiced. Revenues were received and deposited in a timely fashion.

The Tax Collector's accounts appeared accurate with all receipts accounted for. Auditors verification notices were mailed to all property owners who owed taxes at year-end, with no exceptions to Town records noted.

The Town Clerk's accounts appeared accurate with all motor vehicle permits, titles, marriage licenses, and dog licenses accounted for. Revenues were turned over to the Treasurer in a timely fashion.

The Library records were examined and found to be in good order. I recommend that a procedure be adopted to provide written evidence that each expenditure is approved, perhaps by the librarian or a designee of the Library Trustees. I also recommend that a subsidiary ledger be maintained for the payable account of Baker & Taylor, the library's main supplier, to ensure that payments are made only for goods that are received, thereby eliminating any payment duplication for orders which are back ordered.

The Trust Fund accounts were examined and appeared to be in good order with all transactions accounted for.

Jonathan G. Sylvia
Town Auditor
April 30, 1996

MARLOW POLICE DEPARTMENT POLICE REPORT FOR 1996

I would like to thank the selectmen and town residents for their much appreciated support this past year. I am also thankful to the other town agencies for their support and assistance at emergency scenes throughout this past year.

Your Police Department answered 363 calls, made 8 arrests, spent 51 hours in court, patrolled our highways 224 hours, spent 132 hours on investigations. Although patrol time was down 21 hours, our investigation time increased 30 hours. We had less calls in 1996 compared to 1995, however spent more time investigating the calls we received.

BREAKDOWN OF THIS YEAR'S CASE LOAD:

Alarms Answered	6	Medical Assistance	1
Assist Outside Agencies	3	Motor Vehicle Unlocks	3
Animal Complaints	46	Protective Custody	1
Assist Town Agencies	7	Suspected Persons	7
House Checks	16	Suspected Vehicles	18
Assist Other Police Dept.	29	Temporary Restraining Orders	2
Building Checks	11	Found Property	1
Home Security	17	Assist Public	16
Juvenile Complaints	14	Missing Persons	2
Assist Other Police Officers	5	911 Hang Ups	9
<hr/>			
Accidents	23	Motor Vehicle Arrests	4
Persons Injured	8	DWI/Drugged Drivers	4
Motor Vehicle Complaints	31	OHRV Complaints	6
<hr/>			
Arson	1	Disturbances	5
Assault	1	Domestic	11
Burglary	16	Fugitive From Justice	0
Criminal Mischief	10	Harassment	3
Criminal Threat	3	Thefts	17
Criminal Trespass	7	Unwanted Person	2

The new Police Department Building is nearing completion. The new windows are in and the walls are completed. The lighting and electrical needs are being completed.

This past year we saw some changes in our staff. Ken Avery returned to our department as Sergeant in April, 1996. He took over the Chief position in Gilsuam and has been working in both towns since April, 1996. Sgt. Avery continues to do an effective job. He returned to Marlow because Brandon Little decided that he wanted to spend more time with his family. Brandon was very helpful to our department and was an asset to us. I'd like to thank Brandon for his hard work and years of service from 1994 to 1996. Dave Conely is still with us as a third officer. Dave has been real helpful in handling most of our animal complaints.

Recently we received a Polaroid Spectra Camera from the State and County Attorneys Association. The cameras were provided to each Police Department in the State of New Hampshire as part of the increased effort to stop domestic violence.

Once again, I thank everyone for their support of our efforts to become more professional and effective in our duties as each year passes.

Respectfully Submitted,
Philip D. O'Brien, Sr.
Chief of Police

REPORT OF MARLOW AMBULANCE SQUAD

We would like to thank all of you who have replied to our letter. Thank you very much, with your donations you helped put five Emergency Medical Technicians, One EMT-1, and one First Responder through their recertification. The cost of training was One Thousand Dollars.

We also had to do some work on the ambulance, which cost us around Five Hundred Dollars. All this money was donated to us from people who care and are able to do it.

We had a busy year with 97 calls for our ambulance. Here is the breakdown of these calls:

<u>Town</u>	<u>Transports</u>
Marlow	36
Alstead	2
Lempster	36
Gilsum	21
Stoddard	2

Again, we would like to thank you for all your support through the years past and the ones yet to come. Without your donations and support we would not be able to operate.

Respectfully Submitted,
Loretta E. Hull
Marlow Ambulance
Captain/President

REPORT OF THE MARLOW HISTORICAL SOCIETY PRESERVATION COMMITTEE

Encouraged by the media exposure and positive response to our fund raising efforts and activities in 1996 (brochure, pillows, T-shirts, golf tournament, Harvest Festival tours), we have scheduled a number of exciting events for 1997. As a kick-off to the grand re-opening of Jones Hall, we are planning a children's music concert in early June. We are also investigating the possibility of presenting a mid-summer adult concert in the Jones Hall. Stay tuned!

In July we will form a partnership with Yankee Magazine. We will sell subscriptions and renewals to the magazine for \$20.00, \$7.00 of which will be retained for our fund. In addition, Yankee will assist us with promotions. In late summer, we will hold our Annual Golf Tournament, which was such a huge success in 1996. Finally, we will undertake a fundraising raffle, drawing to take place at the fall Harvest Festival on October 5, 1997.

I feel that this past year (1996) has been very productive and that a great deal was accomplished. I would like to take this opportunity to publicly thank the members of my committee: Maria and Joe Baril, Gerry Plotts, Laura and Ulric Lindholm, Leon B. Stevens, and our linchpin, Betty Batchelder. A special thank you is extended to Jack Strickland, who organized the first Annual Marlow Golf Tournament.

Lydia Bruce Stevens, Chair
Marlow Historical Society Preservation Committee

TRUSTEES OF TRUST FUNDS

Your Trustees survived a 66% turnover in 1996. Our Chair, friend, and mentor, Arlene Rhoades, died after a short illness in May and was replaced by Frances Strickland, who, due to illness, resigned in December. Gen Ells graciously accepted the appointment made by your Selectmen to fill Arlene's position as Trustee and Gen will place her name on the ballot for a three year stint. Thanks Gen! At this writing, no one has been appointed to fill out Fran's position, but hopefully there will be an additional candidate on the ballot to replace the third Trustee.

Our Sexton, Rupert Thompson, completed eight mowings of the Village Cemetery and two mowings of the West Cemetery, half of which was paid for by the Town and the other half paid by the Trustees using retained income monies from the Cemetery Trust. In addition, Rupert supervises the burials, performs his other perpetual care duties, and is in charge of the sales of plots. The monies collected for plot sales and perpetual care totaled \$1700 in 1996: Gary Kenyon \$500; Richard Frank \$500; Brandon and Patricia Little \$250; and purchase of perpetual care by Vernabelle Sanders, Grace Sanders and Mabel Champney, \$150 each. We thank Rupert for his excellent care of the cemeteries.

In March 1996, the Town appropriated \$5,000 in trust as part of repairs sorely needed for the wall of the Village Cemetery. Two companies submitted bids averging \$12,000 to \$13,000. Please read the articles of the warrants carefully, because we will ask for an additional \$5,000 this year to be placed in trust. We hope to obtain firm bids in the fall of 1997 and envision a request for the balance in the next budget with work to begin in the spring of 1998.

Also in March, all three Trustees attended a workshop sponsored by the State of New Hampshire Department of Justice, Charitable Trusts Unit and presented by Jeffrey Howard, Attorney General and Terry Knowles, Registrar. We each received a handbook which has been invaluable in keeping us abreast of the State laws regarding the powers and duties of the Town's Trust Funds.

On the follwoing page is our financial report prepared by the New London Trust, approved by your Trustees and submitted to our Selectmen.

Respectfully Submitted,
Trustees of Trust Funds and Cemetery Committee

Horace T. Howland
Genevieve Ells

REPORT OF THE TRUSTEES OF TRUST FUNDS FOR FISCAL YEAR ENDED DECEMBER 31, 1996

Name of Fund	Balance 1/01/96	New Funds	Gains Losses	Balance 12/31/96	Balance Income 1/01/96	Income	Expended	Balance Income 12/31/96
Cemetery								
Common Trust #1	\$26,647.79	\$1,700.00	\$801.06	\$29,148.85	\$2,742.10	\$1,615.70	\$1,668.00	\$2,689.80
George E. Reed	213.05	.00	6.28	219.33	2,046.54	118.98	.00	2,165.53
Amos Russell Lot	105.68	.00	3.11	108.80	38.14	7.83	.00	45.97
Waldo & Marian Perkins	1,065.26	.00	31.39	1,096.65	1,223.32	122.84	.00	1,346.16
West Cemetery Trust	2,130.53	.00	62.78	2,193.31	1,234.82	181.64	107.00	1,309.47
Sargeant Road Trust	2,130.53	.00	62.78	2,193.31	2,446.64	245.68	.00	2,692.31
Library								
C. B. Howard	53.26	.00	1.57	54.83	2.63	2.98	2.63	2.97
Irene & Waldo Russell	22,242.93	.00	655.43	22,898.36	23,698.10	2,468.20	.00	26,166.30
Perkins New Library Fund	.00	.00	.00	.00	.00	.00	.00	.00
School								
ASA Way	476.71	.00	14.05	490.75	23.47	26.64	23.47	26.64
Fred P. Whittemore	1,709.92	.00	50.39	1,760.31	84.17	95.55	84.17	95.55
School Fund	1,070.85	.00	31.55	1,102.41	52.71	59.84	52.71	59.84
TOTALS	\$57,846.52	\$1,700.00	\$1,720.39	\$61,266.91	\$33,592.64	\$4,945.87	\$1,937.98	\$36,600.53
Capital Reserve Funds								
Heavy Highway Road	\$40,100.00	\$.00	\$0.00	\$40,100.00	\$9,196.81	\$2,301.84	\$0.00	\$11,498.65
Equipment								
School Expendable								
Trust/Over Budget								
Tuition Expenses	44,733.28	.00	.00	44,733.28	2,064.94	2,567.79	.00	4,632.73
Cemetery Stone wall	.00	5,000.00	.00	5,000.00	.00	74.20	.00	74.20
TOTALS	\$84,833.28	\$5,000.00	\$0.00	\$89,833.28	\$11,261.75	\$4,943.83	\$0.00	\$16,205.58

VITAL STATISTICS 1996

BIRTHS

<u>Name</u>	<u>Date</u>	<u>Parents</u>	<u>Place of Birth</u>
Caitlin Doris	August 11	Arthur Andreassen III Mary C. Andreassen	Peterborough
Meredith Isabelle	October 1	Tracy Messer Lisa K. Messer	Lebanon
Brandon Scott	October 13	Jacky S. Ayotte MildredA. Ayotte	Claremont

MARRIAGES

<u>Name</u>	<u>Date</u>	<u>Residence</u>
Joseph E. Harned Nancy M. Turek	April 23	Marlow Marlow
Kevin W. LeBritton Susan Weiss	June 1	Marlow Marlow
Edward N. White, Jr. Barbara J. Bissell	June 8	Marlow Keene
Kenneth A. Thompson Linda-Lee Sargent	June 22	Marlow Marlow
Richard M. Davis, Jr. Elizabeth A. Seyler	August 3	Marlow Marlow
Gary A. Weaver, Jr. Christa L. Venne	October 5	Marlow Marlow

DEATHS

<u>Name</u>	<u>Date</u>	<u>Place of Death</u>
Ernest P. Knight	January 13	Westmoreland
George N. Sanders	March 29	Keene
Marguerite Arlene Rhoades	May 3	Lebanon
Allyn Freeman Foote	May 27	Claremont
Mabel E. Champney	July 11	Keene
Eleanor MacFarlane	September 3	Westmoreland

OFFICERS, AGENTS AND EMPLOYEES OF THE MARLOW SCHOOL DISTRICT

Joseph Scharf, Chair	Term Expires 1999
Arthur E. Andreassen	Term Expires 1997
Robert C. Batchelder	Term Expires 1999
Richard C. Hebert	Term Expires 1997
Elizabeth A. Sharp	Term Expires 1998

N.H. SCHOOL ADMINISTRATIVE UNIT 29 ADMINISTRATION

Phillip G. McCormack, Ed.D.	Superintendent of Schools
Richard M. Pike	Assistant Superintendent for Towns
Paul L. Bartolomucci	Assistant Superintendent for Keene
Deane B. Haskell	Assistant Superintendent for Business
Patricia Trow Parent	Manager of Personnel Services
Bruce Thielen	Director of Special Education

STAFF

Richard Brewer	Teaching Principal/Grades 5-6
Gayle Reynolds	Secretary/Classroom Aide
Sally Allen	Grades 3-4
Sandy Cunningham	Kindergarten
Gail Eydent	Special Education
Jeanne Kennedy	Music/Title I
Linda LaMothe	Art
Paul Simpson	Physical Education
Terri Vann	Guidance Counselor
Peg Wyman	Grades 1-2
Claire Brady	Nurse
Terry Collard	Cook
Shirley Plumb	Custodian

OFFICERS

Norman Feuer	Moderator
Jonathan Sylvia	Treasurer
Barbara Briggs	Clerk
Plodzick & Sanderson	Auditor

ENROLLMENTS

Elementary:	Kindergarten - 7, Grade 1 - 15, Grade 2 - 8, Grade 3 - 10, Grade 4 - 7, Grade 5 - 18, Grade 6 - 3; totalling 68 pupils
Middle School:	Grade 7 - 11, Grade 8 - 7; totalling 18 pupils
High School:	Grade 9 - 10, Grade 10 - 11, Grade 11 - 12, Grade 12 - 6; totalling 39 pupils
	TOTAL ALL PUPILS: 125

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlow qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in the Town of Marlow on the 11th day of March, 1997, between the hours of 2:00 p.m. and 7:00 p.m. to act upon the following article:

ARTICLE 1. To choose all necessary school district officers:

Two members of the school board for the ensuing three years
A moderator for the ensuing year
A clerk for the ensuing year
A treasurer for the ensuing year from July 1, 1997

Given under our hands at said Marlow, this 3rd day of February, 1997.

*Joseph Scharf, Chair
Arthur E. Andreassen
Robert C. Batchelder
Richard C. Hebert
Elizabeth A. Sharp*

STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlow qualified to vote in District affairs:

You are hereby notified to meet at the John D. Perkins, Sr. Elementary School in said District on the 13th day of March, 1997, at 7:00 p.m. to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see what sum of money the District will vote to fund the tuition trust fund established in 1993 with any unencumbered funds, if any, remaining on hand at the end of fiscal year ending June 30, 1997, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 3: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 4: To transact any other business which may legally come before this meeting.

Given under our hands at said Marlow, this 12th day of February, 1997.

Joseph Scharf, Chair
Arthur E. Andreassen
Robert C. Batchelder
Richard C. Hebert
Elizabeth A. Sharp

MARLOW SCHOOL DISTRICT

**Marlow School Board
1997/98 PROPOSED BUDGET
Expense Accounts**

	1995/96 BUDGET	1996/97 BUDGET	1997/98 PROPOSED	1996/97 to 1997/98 \$ Change	% Change
REG INSTRUCTION (1100)					
Salaries	\$119,593	\$124,327	\$137,337	\$13,010	10.46%
Fringe Benefits	\$24,287	\$32,015	\$35,271	\$3,256	10.17%
Professional Service:	\$400	\$1,400	\$1,500	\$100	7.14%
KMS & KHS Tuitions	\$328,703	\$365,594	\$374,586	\$8,992	2.46%
Student Field Trips	\$0	\$1,000	\$1,000	\$0	100.00%
Materials	\$7,665	\$5,707	\$6,314	\$607	10.64%
Books & Periodicals	\$1,097	\$5,580	\$3,276	(\$2,304)	-41.29%
Equip/Furniture	\$4,174	\$4,068	\$5,236	\$1,168	28.71%
Totals	\$485,919	\$539,691	\$564,520	\$24,829	4.60%
SPECIAL ED (1200)					
Salaries	\$59,294	\$45,149	\$34,880	(\$10,269)	-22.74%
Fringe Benefits	\$8,065	\$13,724	\$9,983	(\$3,741)	-27.26%
Professional Service:	\$20,000	\$4,000	\$6,048	\$2,048	51.20%
KMS & KHS Tuitions	\$24,925	\$35,002	\$20,784	(\$14,218)	-40.62%
Tuitions Out-of-Dist.	\$32,035	\$19,906	\$23,118	\$3,212	16.14%
Materials	\$200	\$200	\$220	\$20	10.00%
Books & Periodicals	\$100	\$100	\$330	\$230	230.00%
Equip/Furniture	\$200	\$200	\$570	\$370	185.00%
Totals	\$144,819	\$118,281	\$95,933	(\$22,348)	-18.89%
GUIDANCE SERVICES (2120)					
Salaries	\$2,360	\$2,515	\$2,649	\$134	5.33%
Fringe Benefits	\$200	\$212	\$224	\$12	5.66%
Eval & Placement	\$250	\$250	\$3,750	\$3,500	1400.00%
Guidance Materials	\$0	\$0	\$200	\$200	100.00%
Totals	\$2,810	\$2,977	\$6,823	\$3,846	129.19%
HEALTH SERVICES (2130)					
Salaries	\$2,360	\$2,515	\$2,649	\$134	5.33%
Fringe Benefits	\$200	\$212	\$224	\$12	5.66%
Nurses Mileage	\$50	\$0	\$0	\$0	0.00%
Health Supplies	\$100	\$100	\$200	\$100	100.00%
Totals	\$2,710	\$2,827	\$3,073	\$246	8.70%

Expense Accounts (continued)

	1995/96 BUDGET	1996/97 BUDGET	1997/98 PROPOSED	1996/97 to 1997/98 \$ Change	% Change
PSYCHOLOGICAL SERVICES (2140)					
Counseling Services	\$2,250	\$0	\$3,240	\$3,240	100.00%
Totals	\$2,250	\$0	\$3,240	\$3,240	100.00%
SPEECH SERVICES (2150)					
Speech Services	\$0	\$0	\$13,645	\$13,645	100.00%
Totals	\$0	\$0	\$13,645	\$13,645	100.00%
CURRICULUM & STAFF DEVELOPMENT (2210)					
Curr Dev Sals&Benes	\$0	\$0	\$1,990	\$1,990	100.00%
Course Reimburse	\$0	\$2,310	\$1,925	(\$385)	-16.67%
Workshops/Seminars	\$1,090	\$2,000	\$1,800	(\$200)	-10.00%
Totals	\$1,090	\$4,310	\$5,715	\$1,405	32.60%
MEDIA SERVICES (2220)					
Media Mebership	\$280	\$315	\$350	\$35	11.11%
Repairs to Equipment	\$600	\$600	\$600	\$0	0.00%
Library Supplies	\$25	\$25	\$350	\$325	1300.00%
Library Books	\$3,394	\$4,988	\$3,916	(\$1,072)	-21.49%
Totals	\$4,299	\$5,928	\$5,216	(\$712)	-12.01%
SCHOOL BOARD/SAU (2310/2320)					
Salaries	\$1,975	\$1,975	\$1,975	\$0	0.00%
Fringe Benefits	\$55	\$151	\$151	\$0	0.00%
Legal & Audit	\$3,200	\$3,200	\$3,200	\$0	0.00%
Liability Insurance	\$4,300	\$4,300	\$4,300	\$0	0.00%
Treasurer's Expense	\$150	\$150	\$150	\$0	0.00%
School Board Expense	\$1,000	\$1,100	\$1,100	\$0	0.00%
SAU #29	\$16,568	\$35,741	\$30,316	(\$5,425)	-15.18%
Totals	\$27,248	\$46,617	\$41,192	(\$5,425)	-11.64%
SCHOOL ADMINISTRATION (2400)					
Salaries	\$13,170	\$13,368	\$14,422	\$1,054	7.88%
Fringe Benefits	\$1,350	\$1,432	\$1,798	\$366	25.56%
Mngmnt Development	\$0	\$0	\$1,585	\$1,585	100.00%
Telephone	\$1,700	\$1,700	\$1,600	(\$100)	-5.88%
Postage	\$0	\$325	\$325	\$0	0.00%
Staff Travel	\$350	\$1,050	\$1,000	(\$50)	-4.76%
Office Supplies	\$325	\$0	\$100	\$100	100.00%
Totals	\$16,895	\$17,875	\$20,830	\$2,955	16.53%

Expense Accounts (concluded)

	1995/96	1996/97	1997/98	1996/97 to 1997/98	
	BUDGET	BUDGET	PROPOSED	\$ Change	% Change
BUILDING SERVICES (2540)					
Salaries	\$6,451	\$9,235	\$9,535	\$300	3.25%
Fringe Benefits	\$865	\$1,323	\$1,290	(\$33)	-2.49%
Repairs to Building	\$10,000	\$6,000	\$3,000	(\$3,000)	-50.00%
Service Contracts	\$0	\$0	\$2,460	\$2,460	100.00%
HVAC Repairs	\$890	\$4,500	\$0	(\$4,500)	-100.00%
SMP Insurance	\$5,700	\$5,700	\$5,800	\$100	1.75%
Custodial Supplies	\$1,600	\$1,600	\$2,000	\$400	25.00%
Electricity	\$7,000	\$7,000	\$7,870	\$870	12.43%
Heat	\$2,300	\$2,300	\$2,650	\$350	15.22%
Custodial Equipment	\$200	\$600	\$0	(\$600)	-100.00%
Totals	\$35,006	\$38,258	\$34,605	(\$3,653)	-9.55%
PUPIL TRANSPORTATION (2550)					
Services	\$41,759	\$42,374	\$43,150	\$776	1.83%
Totals	\$41,759	\$42,374	\$43,150	\$776	1.83%
STAFF SERVICES (2460)					
Staff Physicals	\$0	\$255	\$650	\$395	154.90%
Totals	\$0	\$255	\$650	\$395	154.90%
OPERATING BUDGET					
SUB-TOTALS	\$762,555	\$819,393	\$838,592	\$19,199	2.34%
TRANSFER FUNDS					
Federal Programs	\$4,100	\$24,000	\$24,000	\$0	0.00%
School Lunch	\$18,640	\$16,460	\$18,000	\$1,540	9.36%
Totals	\$22,740	\$40,460	\$42,000	\$1,540	3.81%
GRAND TOTALS	\$785,295	\$859,853	\$880,592	\$20,739	2.41%

MARLOW SCHOOL DISTRICT

Marlow School Board 1997/98 PROPOSED BUDGET Revenue Accounts

LOCAL	Budget 1995-96	Budget 1996-97	Proposed 1997-98	\$ Diff 97 to 98	% Diff 97 to 98
Raised by Taxes	\$729,529	\$756,527	\$769,542	\$13,015	1.72%
Prior Year Surplus/Deficit	\$0	\$0	\$0	\$0	0.00%
Transfer from Expendable Trust	\$0	\$0	\$0	\$0	0.00%
Trust Fund	\$150	\$150	\$150	\$0	0.00%
Interest Income	\$1,200	\$500	\$4,000	\$3,500	700.00%
Tuition	\$0	\$10,781	\$0	(\$10,781)	-100.00%
Food Services Sales	\$8,360	\$9,630	\$9,630	\$0	0.00%
Other	\$0	\$0	\$1,000	\$1,000	100.00%
Sub-Total Local	\$739,239	\$777,588	\$784,322	\$6,734	0.87%
STATE					
Foundation Aid	\$33,426	\$41,283	\$51,788	\$10,505	25.45%
Medicaid Reimbursement	\$0	\$4,000	\$4,000	\$0	0.00%
Shared Revenue	\$0	\$9,132	\$9,132	\$0	0.00%
Other State (Kindergarten)	\$0	\$0	\$3,500	\$3,500	100.00%
Sub-Total State	\$33,426	\$54,415	\$68,420	\$14,005	25.74%
FEDERAL/SPECIAL					
Title 1	\$1,700	\$20,000	\$20,000	\$0	0.00%
Special Ed	\$2,400	\$4,000	\$4,000	\$0	0.00%
Child Nutrition	\$5,000	\$3,850	\$3,850	\$0	0.00%
Other Federal	\$0	\$0	\$0	\$0	0.00%
Sub-Total Federal	\$9,100	\$27,850	\$27,850	\$0	0.00%
RESTRICTED					
Transfer from General Fund	\$2,640	\$0	\$0	\$0	0.00%
Sub-Total Restricted	\$2,640	\$0	\$0	\$0	0.00%
GRAND TOTAL	\$784,405	\$859,853	\$880,592	\$20,739	2.41%

**MARLOW SCHOOL DISTRICT
TREASURER'S REPORT
FISCAL YEAR JULY 1, 1995 TO JUNE 30, 1996**

Cash on Hand July 1, 1995		\$20,508.00
Received from Selectmen	\$725,000.00	
Received from State Sources	\$44,035.22	
Received from Federal/Restricted Sources	\$12,750.00	
Received from Trust Funds	\$0.00	
Received from Tuition Reserve Fund	\$9,892.74	
Received from Other Sources	<u>\$23,409.61</u>	
Total Receipts		<u>\$815,087.57</u>
Total Amounts Available for Fiscal Year		\$835,595.57
Less School Board Orders Paid		<u>\$830,407.09</u>
Balance on Hand June 30, 1996		\$5,188.48

MARLOW SCHOOL DISTRICT GENERAL FUND BALANCE SHEET

As of June 30, 1996

ASSETS AND OTHER DEBTS

Assets

Cash and Equivalents	\$5,286
Investments	\$0
<u>Receivables</u>	
Accounts	\$0
Intergovernmental	\$8,192
Interfund Receivable	\$3,167
Prepaid Items	
<u>Note Receivable</u>	
Current	\$0
Noncurrent	\$0

Other Debts

Amount to be Provided for Retirement of General Long-Term Debt	\$0
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TOTAL ASSETS AND OTHER DEBITS

\$16,645

LIABILITIES AND EQUITY

Liabilities

Accounts Payable	\$3,881
Accrued Payroll and Benefits	\$158
Security Deposits	\$0
Intergovernmental Payable	\$0
Interfund Payable	\$0
Due to Student Groups	\$0
Deferred Revenues	\$0
General Obligation Debt Payable	\$0
Total Liabilities	\$4,039

Equity

Fund Balance

Reserved for Encumbrances	\$12,606
Reserved for Endowments	\$0
Reserved for Special Purposes	\$0

Unreserved

Designated for Special Purposes	\$0
Undesignated	\$0
Total Equity	\$12,606

TOTAL LIABILITIES AND EQUITY

\$16,645

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Marlow School District
Marlow, New Hampshire

We have audited the accompanying general-purpose financial statements of the Marlow School District as of and for the year ended June 30, 1996. These general-purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Marlow School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlow School District, as of June 30, 1996, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Marlow School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

November 4, 1996

Plodzik & Sanderson
Professional Association

**MARLOW SCHOOL DISTRICT MEETING
MINUTES
March 14, 1996**

Approximately 45 registered voters attended the meeting held at the John D. Perkins Elementary School.

School Board Members present included Richard Hebert, Ann Dallas, Joseph Scharf, Arthur Andreason, and Elizabeth Sharp. Joseph N. Feuer, School Moderator, and Barbara Briggs, School District Clerk, were present along with three members of the supervisors of the check list.

Present from SAU # 29 were Dr. Phillip McCormack, Richard Pike, Deane Haskell, and Patricia Trow Parent.

After the invocation and pledge of allegiance, the results of the school election were announced:

School Board Member for 3 years	- Joseph N. Scharf
School Board Member for 2 years	- Robert Batchelder
School Moderator	- Joseph N. Feuer
School Clerk	- Barbara Briggs
School Treasurer	- Jonathan Sylvia
Auditor	- Gladys Foote

The following business was transacted:

ARTICLE 1: Motion made and seconded that the District receive the reports of agents, auditors, committees and officers chosen as printed in the annual report. Passed by voice vote.

ARTICLE 2: Motion made and seconded that the District transfer all of its unencumbered funds, if any, remaining on hand at the end of fiscal year ending June 30, 1996, to the Tuition Trust Fund established by voters on March 4, 1993. Discussion followed as to whether this article must be voted on each year, funds currently in account, Trust Funds will be used for tuition overage, if necessary, use of Trust Funds, trustees of trust funds have charge of these funds, type of investments, and putting a cap on the funds. Passed by voice vote.

ARTICLE 3: Motion made and seconded that the District raise and appropriate the sum of Four Thousand Five Hundred (\$4,500.00) Dollars to repair or replace the school's boiler.

Amendment made and seconded that the district raise and appropriate the sum of Four Thousand Five Hundred (\$4,500.00) Dollars to be used for energy conservation measures. Discussion followed. Suggestion made that an engineer volunteer time to advise the School Board regarding what needs to be completed. Amended motion passed by voice vote.

ARTICLE 4: Motion made and seconded that the District raise and appropriate the sum of \$844,515 for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District. Discussion followed regarding fringe benefits, reading specialist, art, music, physical education, special education, professional services, staff development, transportation issues, students enrolled from out of the district, tuition, etc. Passed by voice vote.

ARTICLE 5: Motion made and seconded that the District ratify and be bound by the financial provisions of a proposed collective bargaining agreement between the Marlow School Board and the Marlow Education Association, covering the years 1996-1997, 1997-1998, and 1998-1999, wherein the increased costs for salary and benefits for 1996-1997 equals Ten Thousand Seven Hundred Thirty-Eight (\$10,738.00) Dollars, for 1997-1998 equals Nine Thousand and Six Hundred Seventeen (\$9,617.00) Dollars, and for 1998-1999 equals Eight Thousand Eight Hundred Seventy-Two (\$8,872.00) Dollars, and to raise and appropriate the amount of Ten Thousand Seven Hundred Thirty-Eight (\$10,738.00) Dollars to fund the costs for the 1996-1997 school year. Following discussion both for and against, the article was passed by voice vote.

ARTICLE 6: Motion made and seconded that the District raise and appropriate the sum of \$100 to support the efforts of the Claremont Lawsuit Coalition, Inc. Following discussion regarding legal costs, re hearing, contributions from other schools, value to Marlow, the question was moved, seconded and passed. The original article was passed by voice vote.

Joseph Scharf publicly thanked all who came. Appreciation expressed to Ann Dallas for filling the position held by Michael Hart.

In December Marlow was out of compliance in ten areas. Hopefully, this will be corrected by the June deadline.

ARTICLE 7: Motion made and seconded to adjourn the meeting. Passed by voice vote. Meeting adjourned at 9:35 p.m.

Respectfully submitted,

Barbara Briggs

Marlow School District Clerk

ADMINISTRATIVE REPORT

The transition of the Marlow School District and John D. Perkins Elementary School to SAU 29 continues to go well. As published in last year's administrative report, one area of focus for this transition was the commitment to the establishment of a learning environment at the school that would provide students with a challenging and responsive curriculum; the implementation of in-service training opportunities that would enhance the teachers' ability to identify and respond to the needs, interests and abilities of students; and an effort to foster parental and community involvement in, and support of, the school.

Several things have occurred over the year that have addressed the issue of learning environment at the school. Worthy of mention is the fact that the school is now in full compliance with all minimum standards (as defined by the New Hampshire State Department of Education) and has been granted an "approved school" status. When Marlow joined SAU 29 in July, 1995, the school's time line to achieve approval status had expired. After a one-year extension from the state and a concerted effort by the Marlow School Board, staff at the school, and SAU 29 administrators, all issues of non-compliance were addressed and brought into compliance. The efforts of this group were greatly aided by the cooperation and support of the Marlow community.

This year we were able to start the school year with the Title I program in place. This is a federally funded program that allows the Marlow School District to have the services of a certified teacher who provides remedial instruction in those areas that would benefit student learning. Review of the program indicates that there is relatively high student enrollment in this program.

The implementation of a before-school breakfast program was piloted this year. The intent of this program is to offer students a nutritious morning meal. This initiative was based on research and direct observations of benefits to students who participate in this program in other schools in SAU 29. As is indicated in research, we have seen improvements in student learning and attendance in those schools where such programs are available. Early indicators are that this program is beneficial to those students at the school who have chosen to participate.

The staff has also worked to investigate areas of the curriculum that can be improved to enhance learning opportunities for students. These efforts have focused on the use of technology in the classroom, strategies used to offer math and language arts instruction, and inclusionary education.

Staff at the school have been involved in in-service, staff development opportunities that have given them the opportunity to learn about ways in which they can enhance their teaching strategies. The staff has participated in activities related to things such as the social curriculum, math and science instruction, inclusion, learning styles, Internet in the classroom, peer mediation, multiple intelligences, and critical thinking skills. Based on identification of students' needs, I believe that additional attention to some of the areas listed above is warranted for next year.

I compliment the efforts of the staff to increase their efforts to communicate with parents. This will help parents and community members develop a better understanding of what is happening at the school. This will also reinforce their efforts to generate involvement in school activities and programs.

I believe that the Marlow School Board is responsive to community needs and desires as they relate to the school. I encourage community members to communicate with board members as well as staff at the school. Please plan to attend the annual School District Meeting on Thursday, March 13, at 7:00 p.m.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

PRINCIPAL'S REPORT

The 1996-1997 school year has brought about many changes in the John D. Perkins, Sr. Elementary School. The number of employees has increased over last year because of the need to hire aides and tutors. We are presently employing one 27.5 hour per week aide in grades 1 and 2, a general 17.5 hour per week classroom aide, and three special education classroom tutors in grades 3 and 4. Our special education population has nearly doubled this year and we have received 25 referrals for Chapter I Reading from grades 1 through 4 who qualify for assistance.

To counter this trend, we have dramatically increased our regular communications with parents. Student progress is now being reported on a weekly basis in all grades. Student expectations are reported on a weekly basis in grades 1 through 4, and on a daily basis in grades 5 and 6. Additionally, the staff is taking a serious look at the amount of time we are dedicating toward language arts and math, and the teaching methods used to bring that part of the curriculum to our students.

To increase the use of existing technology in the building, we are using Chapter VI funds to construct a computer network in grades 5 and 6. This network will allow the authoring and distribution of specially tailored programs that will support regular instruction. Additionally, we are still receiving old computers from a variety of sources which we are able to put to good use.

To further support the math curriculum, we have been able to transfer some Chapter I funds so that the Chapter I teacher can devote an additional 100 hours to math instruction. That instruction will largely support the lower grades.

As of this date, the Marlow School Board is in the process of adopting a lighting proposal that would replace most of the light fixtures in the building with silent, energy efficient fixtures. We hope to have that work completed by the Fall of next year. Additionally, modifications have been made to the boiler to make it more reliable. This was accomplished by adding a booster fuel pump to eliminate air in the fuel line. Several zone control valves were also repaired, making the distribution of heat in the building more efficient.

*Richard Brewer
Teaching Principal*

CHAIRMAN'S REPORT

I would like to begin by thanking my fellow Board members -- Arthur Andreassen, Richard Hebert, Becky Sharp, and Robert Batchelder -- for their dedication, contributions and support. They have made this past year one of the most enjoyable I have ever experienced as a Board member. I would also like to thank the administration of SAU 29 -- Dr. McCormack, Richard Pike, Deane Haskell -- and all the SAU office personnel.

As I write this, we have not yet finalized the proposed 1997-1998 budget; however, it appears there will be no increase over last year's budget. This is due, in part, to our new method of budgeting for tuitioned students. In the past, we budgeted for actual student populations. This led to fluctuations in the budget. This year, we have utilized "phantom students." These "phantoms" allow us to build up a surplus this year to avoid an increase next year. Here is how it works:

This year we have only three students in the sixth grade. Normally we would allocate for three tuitioned students and would see a slight drop in this year's proposed budget. We also know that next year we will be sending 19 students to the middle school and, accordingly, would see a large increase in taxes. To compensate, we have added 7 "phantoms" to this year's budget. This will allow us to carry a surplus in the tuition reserve account, specifically to reduce next year's tuition. Next year, we will only budget for 12 students and, by doing so, avoid a large tax increase to cover tuition. By doing this on a yearly basis, we should be able to eliminate tuition-driven fluctuations in our budget.

Over the past few months, we have been investigating the prospect of replacing the lighting in the school. At last I am able to report that we have a plan and hope to be replacing the lights in the building either this spring or summer. By replacing the lights, we should see a savings in our electric bill. On behalf of the Board, I would like to thank Vic Reno for all the work he has done in putting together this lighting plan.

After last year's meeting, we had a number of contractors evaluate the boiler situation. After some consideration, we decided not to replace the boiler. We elected, instead, to have it overhauled for substantially less money. Thus far, we have had relatively few problems.

This year the Board has also looked into the possibility of running a "late bus" so that Marlow students in Keene can stay after school for extra help or other after-school activities. This service would not be paid for by the taxpayers. We would charge the students to ride the bus. Since this is still in the planning stages, the Board would be interested in hearing from anyone who thinks their child would take advantage of this service.

Finally, I want to commend the entire staff on a job well done. I believe we have a truly outstanding group of professional and non-professional individuals at the John D. Perkins, Sr. School. Thank you one and all.

*Joseph Scharf, Chair
Marlow School Board*

TOWN OF MARLOW
 Town Offices, Rte. #123
 PO Box 16, Marlow NH 03456
 Telephone: (603) 446-2245
 Fax: (603) 446-3806

OFFICE HOURS / MEETING TIMES
of TOWN OFFICIALS and TOWN COMMITTEES

BOARD OF SELECTMEN	Monday 7:00 - 9:00 PM
TOWN CLERK <i>and</i> TAX COLLECTOR	Monday 7:00 - 9:00 PM Thursday 4:00 - 6:00 PM
LIBRARY (Telephone: (603) 446-3466)	Monday 10:00 - 12:00 PM 12:30 - 4:30 PM 6:30 - 8:30 PM Wednesday 6:30 - 8:30 PM Thursday 1:30 - 3:00 PM
TRANSFER STATION and RECYCLING CENTER	Saturday 8:00 AM - 4:00 PM Wednesday 4:00 - 6:00 PM
PLANNING BOARD	Monthly, second Tuesday, 7:30 PM in the Town Office
ZONING BOARD OF ADJUSTMENT	Meetings as needed, in Town Office Contact Chairperson
SCHOOL BOARD	Monthly, second Wednesday, 7:30 PM

EMERGENCY SERVICES

MUTUAL AID (for FIRE * AMBULANCE * POLICE)	Telephone: (603) 352-1100
STATE POLICE (Troop C, Keene)	Telephone: (603) 358-3333

OTHER ELECTED OFFICIALS

GENERAL COURT REPRESENTATIVES	Sarah Bonneau Tel: (603) 399-7723 Jack Pratt Tel: (603) 756-9528
SENATOR	Allen Whipple Tel: (603) 542-9323